RAKIZA

OMAN'S INFRASTRUCTURE FUND



THE OPPORTUNITY

Oman's privatization drive, fiscal reform and market liberalization, presents many opportunities for financial investors, in addition to traditional strategic players.

Pipeline of potential investments valued at over *USD 5 Bn*.

THE MANAGER

The Fund is a joint venture, managed by *Oman Infrastructure Investment Management* (OIM), in partnership with leading infrastructure investor, developer and long-term fund manager *Equitix Investment Management Ltd* (EIML), together forming "the Manager".

THE FUND

The Rakiza Fund was created to capture a *first mover advantage* in Oman's privatization drive.

Rakiza was established in 2018, as an independently managed infrastructure fund by the State General Reserve Fund of Oman (SGRF).

The Fund has a cornerstone LP commitment of *USD 300 Mn* from the SGRF, and targets a fund raise in excess of *USD 1 Bn*.

2 KEY VALUE DRIVERS

OIM – a party with deep market knowledge and unique local network *Equitix* - strong track record, proven investment process, large resources dedicated to infrastructure investment.



COMPETITIVE ADVANTAGES

LEAD DEVELOPER

Utilising OIM's geographical knowledge and relationships in the region, coupled with Equitix's infrastructure expertise, Rakiza will take a *hands-on approach* to bidding and winning projects.

Seeks to take *controlling stakes* in portfolio assets for the life of project concessions.

NICHE MARKET FOCUS

The Fund has *first-mover advantage* in the market and is uniquely positioned to benefit from the drive to attract private capital.

The Fund will focus on mid-size projects, too small for global infrastructure players.



TRACK RECORD

Equitix has developed a consistent track record of investing in infrastructure assets since its inception in 2007.

It has raised over £4 Bn and has experience investing and managing over 260 assets on behalf of its investors.

COMMITMENT

Offering government and consortium clients a real partnership by becoming actively involved from the point of engagement through to exit.

RAKIZA FUND I

INVESTMENT STRATEGY

Superior returns on exit, through combination of capital gain and yield

Investment focus on Oman, up to 25% MENAT

Predominantly brownfield; up to 33.3% greenfield allocation

Control-oriented, or significant minority interests

Defensive sectors, natural monopolies/oligopolies, predictable cash flows, availability-based, moderate demand risk, Public Private Partnerships (PPPs) and Private Finance Initiatives (PFIs)



KEY TERMS

Target Investments: 20 investments

Management Fee:

1.5% of total commitments during the investment period; 1.5% of unrealised investment costs post the investment period

Target Return: 13% gross / 11% net

Hurdle: 8%

Carried Interest: 20 % Carry Catch-up: 100%

Investment Period:

5 years (subject to extensions)

Term: 10 years (subject to extensions)

Equitix commitment:

1% of its economic interests

OIM Commitment:

USD 300 Mn from the SGRF as cornerstone investment

Target Size:

USD 1 Bn; Hardcap USD 2 Bn

SECTORS

Renewable Energy Generation:

Onshore wind, offshore wind, solar

Power and Water:

Transmission, distribution, desalination, waste and water

Social Infrastructure:

Education, healthcare, social housing

Telecommunications:

Towers, broadband and fiber initiatives, data centers

Oil and Gas:

Mid-stream / pipeline, storage, gas processing, LNG terminals

Transport and Logistics:

Road, rail, seaports, airports

Environmental projects:

Hazardous waste management, energy from waste

DISCLAIMER

THE INFORMATION CONTAINED HEREIN IS PROVIDED TO YOU AT YOUR REQUEST FOR INFORMATIONAL PURPOSES ONLY AND IS NOT. AND MAY NOT BE RELIED ON IN ANY MANNER AS, LEGAL, TAX OR IN-VESTMENT ADVICE OR AN OFFER TO SELL OR A SOLICITATION OF AN OFFER TO BUY AN INTEREST IN ANY OF THE INVESTMENT VEHICLES INCLUDING OMAN'S INFRASTRUCTURE FUND ("RAKIZA"), WHICH IS MANAGED BY OMAN INFRASTRUCTURE MANAGEMENT SAOC ("OIM") AND EQUITIX INVESTMENT MANAGEMENT LTD ("EIML") (TOGETHER, THE "MANAGER"). A PRIVATE OFFERING OF INTERESTS IN RAKIZA WILL ONLY BE MADE PURSUANT TO A PROSPECTUS AND/OR A CON-FIDENTIAL PRIVATE PLACEMENT MEMORANDUM OF THE RELEVANT RAKIZA INVESTMENT VEHICLE (COLLECTIVELY, THE "OFFERING MEM-ORANDUM") AND THE GOVERNING DOCUMENTS AND AGREEMENTS AND SUBSCRIPTION DOCUMENTS OF THE RELEVANT RAKIZA IN-VESTMENT VEHICLE, WHICH WILL BE FURNISHED TO QUALIFIED IN-VESTORS ON A CONFIDENTIAL BASIS AT THEIR REQUEST FOR THEIR CONSIDERATION IN CONNECTION WITH SUCH OFFERING. THIS DOC-UMENT GIVES DETAILS OF AN INDICATIVE PROPOSAL ONLY AND IS SUBJECT TO FURTHER ELABORATION AND CHANGE AND SHOULD NOT BE CONSIDERED A RECOMMENDATION BY ANY PERSON THAT THE POSSIBLE INVESTMENT OPPORTUNITY DESCRIBED WOULD BE SUITABLE FOR ANY RECIPIENT OF A COPY OF THIS DOCUMENT. NO PERSON HAS BEEN AUTHORIZED TO MAKE ANY STATEMENT CON-CERNING RAKIZA OTHER THAN AS SET FORTH IN THE OFFERING MEMORANDUM AND ANY SUCH STATEMENTS, IF MADE, MAY NOT BE RELIED UPON. THE MANAGER AND ITS AFFILIATES RESERVE THE RIGHT TO MODIFY ANY OF THE TERMS OF THE OFFERING AND THE INTERESTS IN RAKIZA DESCRIBED HEREIN. RECIPIENTS OF THIS PRESENTATION AGREE THAT THE MANAGER, ITS AFFILIATES AND THEIR RESPECTIVE PARTNERS, MEMBERS, EMPLOYEES, OFFICERS, DIRECTORS, AGENTS, AND REPRESENTATIVES SHALL HAVE NO LI-ABILITY FOR ANY MISSTATEMENT OR OMISSION OF FACT OR ANY OPINION EXPRESSED HEREIN.

THIS DOCUMENT IS PROPRIETARY TO THE MANAGER AND ITS CON-TENTS ARE STRICTLY CONFIDENTIAL AND MAY NOT BE COPIED, DIS-TRIBUTED, PUBLISHED OR REPRODUCED IN WHOLE OR IN PART OR OTHERWISE DISCLOSED TO ANY THIRD PARTY OR USED FOR ANY PURPOSE OTHER THAN FOR EVALUATING WHETHER THE RECIPIENT WISHES TO RECEIVE FURTHER INFORMATION ABOUT RAKIZA, WITH-OUT THE PRIOR WRITTEN CONSENT OF THE MANAGER. FAILURE TO COMPLY WITH THESE RESTRICTIONS MAY CONSTITUTE A VIOLATION OF APPLICABLE SECURITIES LAWSTHE INFORMATION CONTAINED HEREIN WILL BE SUPERSEDED BY, AND IS QUALIFIED IN ITS ENTIRE-TY BY REFERENCE TO, THE OFFERING MEMORANDUM, WHICH WILL CONTAIN ADDITIONAL INFORMATION ABOUT THE INVESTMENT OB-JECTIVE. TERMS AND CONDITIONS OF AN INVESTMENT IN RAKIZA AND ALSO WILL CONTAIN TAX INFORMATION AND RISK DISCLO-SURES THAT ARE IMPORTANT TO ANY INVESTMENT DECISION RE-GARDING RAKIZA. INVESTMENT IN RAKIZA WILL INVOLVE SIGNIFI-CANT RISKS, INCLUDING RISK OF LOSS OF THE ENTIRE INVESTMENT. AN INVESTMENT IN RAKIZA IS SUITABLE ONLY FOR QUALIFIED INVES-TORS AND REQUIRES THE FINANCIAL ABILITY AND WILLINGNESS TO ACCEPT THE HIGH RISKS AND LACK OF LIQUIDITY INHERENT IN SUCH A TRANSACTION. CERTAIN INFORMATION CONTAINED HERE-IN HAS BEEN OBTAINED FROM PUBLISHED AND NON-PUBLISHED SOURCES. IT HAS NOT BEEN INDEPENDENTLY VERIFIED BY THE MAN-AGER. EXCEPT WHERE OTHERWISE INDICATED HEREIN, THE INFOR-MATION PROVIDED HEREIN IS BASED ON MATTERS AS THEY EXIST AS OF THE DATE OF PREPARATION AND NOT AS OF ANY FUTURE DATE, AND WILL NOT BE UPDATED OR OTHERWISE REVISED TO REFLECT INFORMATION THAT SUBSEQUENTLY BECOMES AVAILABLE, OR CIR-

CUMSTANCES EXISTING OR CHANGES OCCURRING AFTER THE DATE HEREOF. PROJECTED IRRS ARE ANNUALIZED AND CALCULATED BASED ON PROJECTED INVESTMENT INFLOWS AND OUTFLOWS.

NEITHER OIM, NOR EIML, NOR THEIR MANAGEMENT, DIRECTORS, SHAREHOLDERS, ADVISORS, MANAGERS, PARTNERS, EMPLOYEES OR AGENTS (COLLECTIVELY, THE "RAKIZA PARTIES"), MAKE ANY UNDERTAKING, REPRESENTATION OR WARRANTY, EXPRESSED OR IMPLIED, AS TO THE SUFFICIENCY, ACCURACY, REASONABLENESS OR COMPLETENESS OF THE INFORMATION CONTAINED IN THIS DOCUMENT. NO RESPONSIBILITY OR LIABILITY IS ACCEPTED FOR ANY LOSS OR DAMAGE HOW SO EVER ARISING THAT A RECIPIENT MAY SUFFER AS A RESULT OF THIS DOCUMENT OR AN INVESTMENT IN RAKIZA. THE RAKIZA PARTIES EXPRESSLY DISCLAIM ANY AND ALL LIABILITY FOR, OR BASED ON OR RELATING TO ANY SUCH INFORMATION, INCLUDING, WITHOUT LIMITATION, ANY INFORMATION CONTAINED IN, OR ERRORS IN OR OMISSIONS FROM, THIS DOCUMENT.

PROSPECTIVE INVESTORS SHOULD MAKE THEIR OWN INVESTIGATIONS AND EVALUATIONS OF THE INFORMATION CONTAINED HEREIN. THE CONTENTS HEREIN ARE NOT TO BE CONSTRUED AS LEGAL, BUSINESS OR TAX ADVICE AND EACH PROSPECTIVE INVESTOR SHOULD CONSULT ITS OWN ATTORNEY, BUSINESS ADVISER AND TAX ADVISER AS TO LEGAL, BUSINESS, TAX AND RELATED MATTERS CONCERNING THE INFORMATION CONTAINED HEREIN AND SUCH OFFERING. THIS PRESENTATION IS NOT INTENDED TO BE RELIED UPON AS THE BASIS FOR AN INVESTMENT DECISION, AND IS NOT, AND SHOULD NOT BE ASSUMED TO BE, COMPLETE.

UNLESS OTHERWISE INDICATED ALL RETURN FIGURES ARE GROSS, BEFORE EXPENSES, MANAGEMENT FEES AND CARRIED INTEREST, IF ANY, WHICH MAY BE SUBSTANTIAL IN THE AGGREGATE AND ALL OF WHICH WILL REDUCE RETURNS TO INVESTORS. PROJECTED IRRS ARE BASED ON PROJECTIONS THAT HAVE BEEN PREPARED IN GOOD FAITH ON ASSUMPTIONS THAT OIM AND EIML BELIEVE ARE REASONABLE. PROSPECTIVE INVESTORS SHOULD BEAR IN MIND THAT RAKIZA MAY NOT REALIZE SUCH CASH FLOWS OR ACHIEVE SUCH PROJECTED IRRS, AND MAY LEAD TO SUBSTANTIAL LOSSES INCLUDING THE INVESTMENT IN ITS ENTIRETY.

THIS DOCUMENT CONTAINS FORWARD-LOOKING STATEMENTS THAT INCLUDE STATEMENTS, EXPRESS OR IMPLIED, REGARDING CUR-RENT EXPECTATIONS, ESTIMATES, PROJECTIONS, OPINIONS AND BE-LIEFS OF OIM AND EIML. AS WELL AS THE ASSUMPTIONS ON WHICH THOSE STATEMENTS ARE BASED. WORDS SUCH AS "MAY," "WILL," "TARGET," "CONTINUE" "BELIEVES", "EXPECTS", "ENDEAVORS", "AN-TICIPATES", "INTENDS", "PLANS", "ESTIMATES", "PROJECTS", "AS-SUMES", "POTENTIAL," "SHOULD" AND "OBJECTIVE" AND VARIA-TIONS OR NEGATIVES OF SUCH WORDS AND SIMILAR WORDS ALSO IDENTIFY FORWARD-LOOKING STATEMENTS. SUCH STATEMENTS ARE FORWARD-LOOKING IN NATURE AND INVOLVE A NUMBER OF KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND OTHER FAC-TORS, INCLUDING THOSE DESCRIBED IN THIS DOCUMENT, AND AC-CORDINGLY, ACTUAL RESULTS MAY DIFFER MATERIALLY AND NO AS-SURANCE CAN BE GIVEN THAT RAKIZA WILL ACHIEVE THE RETURNS FROM ITS INVESTMENTS THAT IT IS TARGETING. POTENTIAL INVES-TORS SHOULD NOT RELY ON ANY FORWARD-LOOKING STATEMENTS OR EXAMPLES INCLUDED HEREIN, AND OIM AND EIML ASSUME NO OBLIGATION TO UPDATE ANY FORWARD-LOOKING STATEMENTS AS A RESULT OF NEW INFORMATION. SUBSEQUENT EVENTS OR ANY OTH-ER CIRCUMSTANCES, SUCH STATEMENTS SPEAK ONLY AS OF THE DATE THAT THEY WERE ORIGINALLY MADE.